Welcome to the 71st Assembly of Delegates
• Pick up your voting card at the entrance please

Willkommen zur 71. Delegiertenversammlung
• Bitte Ihre Stimmkarte am Eingang abholen

Bienvenue à la 71ème Assemblée des Délégués
• Veuillez prendre votre carte de vote à l'entrée
The President’s welcome address

1. *Begrüssung durch den Präsidenten*

Accueil par le Président
A moment of silence for the rescuers who lost their life in the past year...

Ein Moment des Schweigens für die Retter, welche uns im vergangenen Jahr für immer verlassen haben...

Un moment de silence pour les sauveteurs qui ont laissé leur vie l'année passée...
PC / Canada

Lance Cooper

November 2018

Lance was a former Alpine Helicopter pilot and father of Todd Cooper. He passed away, after a short illness.

Lance actively attended many ICAR Conventions in the past, representing PC Parcs Canada, in the ICAR Air Rescue Commission.
A Leonardo A109S air medical helicopter crashed in adverse weather in a mountainous region near Porto, Portugal, after delivering a 76-year-old cardiac patient to the Santo António Hospital there, according to the Portuguese National Institute of Medical Emergency (INEM).

The crash killed four, including the two pilots, a doctor, and a nurse on board. At the time of the crash, the helicopter was returning to its base in Macedo de Cavaleiros in the Bragança district.
Morillon / France

January 2019

Two Ski Patrollers killed by the Explosion of an Avalanche Trigger.
Champoussin / Switzerland

January 2019

Ski Patroller on duty dies after being caught in an Avalanche.
Three people on a Survival Flight Bell 407 helicopter, who were on their way to pick up a patient, have died after their helicopter crashed.
Crans Montana / Switzerland

February 2019

One of the people rescued from an avalanche at the Swiss ski resort of Crans-Montana died in the hospital overnight. The man who died was a 34-year-old French ski patroller who had worked at the Swiss resort. When the avalanche hit the piste, he had been helping an injured skier.
May they all rest in peace … thank you!

Mögen sie alle in Frieden ruhen … danke!

Puissent-ils tous reposer en paix … merci!
2. Roll call (members A, B1, B2), appointing the officers

Feststellen der Präsenz (A, B1, B2-Mitglieder), Bestellung des Büros

Présences (membres A, B1, B2), composition du bureau
Excused absences

*Entschuldigte Absenzen*

Absences excusées
• Patrick Fauchère (ICAR Honorary Member)
• Louis Salzmann (ICAR Honorary Member)
• Reinhold Dörflinger (ICAR Honorary Member)
• Peider Ratti (KZGDA, Switzerland)
Minutes of the 70th Assembly of Delegates 2018 in Chamonix, France

3.

Protokoll der 70. Delegiertenversammlung 2018 in Chamonix, Frankreich

Procès-verbal de la 70ème Assemblée des Délégués 2018 à Chamonix, France
President’s annual report

4. *Jahresbericht des Präsidenten*

Rapport annuel du Président
Finances

5. *Finanzen*

Finances
Income statement and balance sheet 2018

5.1  Jahresrechnung und Bilanz 2018

Les comptes annuels et le bilan 2018
## Expenses 2018

<table>
<thead>
<tr>
<th>Expenses</th>
<th>€uro</th>
<th>Budget 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bank interests and expenses</td>
<td>210,83 €</td>
<td>400,00 €</td>
</tr>
<tr>
<td>Tax</td>
<td>65,42 €</td>
<td>- €</td>
</tr>
<tr>
<td>Office and Administration *</td>
<td>26,925,00 €</td>
<td>53,000,00 €</td>
</tr>
<tr>
<td>Representation (Homepage, Video, etc.)</td>
<td>13,713,07 €</td>
<td>13,000,00 €</td>
</tr>
<tr>
<td>Expenses Board</td>
<td>26,118,48 €</td>
<td>25,000,00 €</td>
</tr>
<tr>
<td>Expenses Commissions</td>
<td>8,662,85 €</td>
<td>12,000,00 €</td>
</tr>
<tr>
<td>Various issues</td>
<td>387,36 €</td>
<td></td>
</tr>
<tr>
<td>Expenses Convention</td>
<td>17,314,41 €</td>
<td>16,000,00 €</td>
</tr>
<tr>
<td><strong>Totale expenses:</strong></td>
<td><strong>93,397,42 €</strong></td>
<td><strong>119,400,00 €</strong></td>
</tr>
</tbody>
</table>

**Sponsoring Swiss Alpine Rescue -25,000.-**
## Income 2018

<table>
<thead>
<tr>
<th>Incomes</th>
<th>€uro</th>
<th>Budget 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Membership fees</td>
<td>60,606.74 €</td>
<td>62,900.00 €</td>
</tr>
<tr>
<td>Partner</td>
<td>55,534.32 €</td>
<td>52,450.00 €</td>
</tr>
<tr>
<td>Office sponsor</td>
<td>- €</td>
<td>25,000.00 €</td>
</tr>
<tr>
<td>Capital income</td>
<td>186,92 €</td>
<td>180,00 €</td>
</tr>
<tr>
<td>Exchange rate differences</td>
<td>1,812,56 €</td>
<td>- €</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>118,140.54 €</strong></td>
<td><strong>140,530.00 €</strong></td>
</tr>
</tbody>
</table>
## Profit and Loss Account 2018

<table>
<thead>
<tr>
<th></th>
<th>€uro</th>
<th>Budget 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expenses 2018</td>
<td>93,397,42 €</td>
<td>119,400,00 €</td>
</tr>
<tr>
<td>Incomes 2018</td>
<td>118,140,54 €</td>
<td>140,530,00 €</td>
</tr>
<tr>
<td><strong>Net profit 2018:</strong></td>
<td><strong>24,743,12 €</strong></td>
<td><strong>21,130,00 €</strong></td>
</tr>
</tbody>
</table>
## Balance 2018

<table>
<thead>
<tr>
<th>Assets</th>
<th>€uro</th>
<th>€uro</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bank account EURO</td>
<td>132.352.44 €</td>
<td></td>
</tr>
<tr>
<td>Bank account CHF</td>
<td>33.674.00 €</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>166.026.44 €</strong></td>
<td><strong>166.026.44 €</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>€uro</th>
<th>€uro</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital</td>
<td></td>
<td>126.351.65 €</td>
</tr>
<tr>
<td>Congress Equalization Fund</td>
<td></td>
<td>6.598.51 €</td>
</tr>
<tr>
<td>MedCom Fund</td>
<td></td>
<td>8.333.16 €</td>
</tr>
<tr>
<td>Net Profit</td>
<td></td>
<td><strong>24.743.12 €</strong></td>
</tr>
</tbody>
</table>

Total : **166.026.44 €**  

**166.026.44 €**
5.2 Auditor’s report 2018

Bericht der Rechnungsrevisoren 2018

Rapport des réviseurs des comptes 2018
Auditors Report 2018

20190221-ICAR Fiscal Year 2018

The ICAR Auditors have checked the correctness of the accounting for the fiscal year 2018 with the following findings:

- The fiscal year 2018 closed with a net profit of EUR 24,806,54.
- For the financial year 2017, a subsequent income posting in the amount of € 545.25 was carried out. This income results from exchange rates. This has led to a correction of the profit in 2017. The profit 2017 is thus corrected to 11,425,98 €.
- Assets have increased from EUR 132,404,91 to EUR 166,091,86 from 2017 to 2018.
- The positive financial development is based on added MedCom funds, the continued increase of new member organizations and the adapted annual membership fees.
- All financial transactions are continuously monitored and approved by the 4 eye principle.
- Open questions in the technical area were clarified in detail.
- Receipts were audited at random and the respective, correct entries identified.

We petition the Assembly of Delegates to approve the fiscal year 2018 accounting and to grant discharge to the ICAR Treasurer as well as the entire ICAR Executive Board. A thank you is to be given to the ICAR Treasurer Markus Hölzl for his work and supervision.

Rankweil / February 21st, 2019

[Signatures]

Arthur Rohregger
ICAR Auditor

Jürgen Negele
ICAR Auditor
Acceptance of annual accounts 2018 and relieving the treasury

5.3

Abnahme der Jahresrechnung 2018 und Entlastung des Kassiers

Acceptation du bilan annuel 2018 et soulagement du caissier
Membership payments 2019

5.4  *Stand der Mitgliederzahlungen 2019*

Situation des cotisations des membres 2019
Still unpaid / nicht bezahlt / pas encore payé:

- BPA Bomberos del Principado de Asturias >C >EUR 200
- CSGI Canadian Ski Guide Institute >B1 >EUR 500
- CMH Centre Médical Héliporté >B1 >EUR 500
- CMA Chinese Mountaineering Association >A >EUR 1’000
- FIPS Fédération Internationale des Patrouilles de Ski >B1 >EUR 500
- GSM Groupe de Secours en Montagne >A >EUR 1’000
- HDC Hospital de Cerdanya >C >EUR 200
- HRA Himalayan Rescue Association >C >EUR 200
- KARA Korean Alpine Rescue Association >A >EUR 1’000
- PSBIH Planinarski savez Bosne i Hercegovine > A >EUR 1’000

- WSAR Wilderness Search and Rescue Association South Africa >C >EUR 200
  (2nd unpaid year)
Admission of new members

6. *Aufnahme Neumitglieder*

Admission de nouveaux membres
6.1 GREMM – Grupo de Rescate Médico en Montaña > type C approved

presented by: Nicolás MENA REYES (Chile)
Chile en el Mundo
CHILE

GOPE
1 Nurse

NGO
¿First Aid?

CSA
First Aid

Fire Fighters
¿First Aid?

Mountain Clubs
¿First Aid?

KSAR
¿First Aid?
6.2 GRIMM – Groupe d'Intervention Médicale en Montagne > type C approved

presented by: Dr Nils HOLTHOF (Switzerland)
Dr. Niels Holthof
Doctors, paramedics, nurses, mountain guides, helicopter pilots, researchers & more
Mountain emergency medicine training
High altitude, expedition, and polar medicine
Research and development
THANK YOU
6.3 JR – Jandarmeria Română
> type C postponed
6.4 KSAR – Kilimanjaro SAR
> type C approved

nobody present (Tanzania)
6.5

SMX – SiriusMedX
> type C approved

nobody present (Canada)
6.6 KOMOAAP – Cyprus Mountaineering Federation > type B2 recommended

presented by: Nicolas CRAWSHAW (Cyprus)
International Committee for Alpine Rescue (ICAR) Membership Application
Typical search and rescue terrain in Cyprus includes:

- Sea cliffs
- Forests
- Steep sided ravines
- Gorges
- Climbing venues
Federation
Established 2002

• Climbing
• Mountaineering
• Hillwalking
• Mountain Rescue
• Orienteering
Training Cyprus emergency services since 2004
Yes, this is Cyprus!
Capability in all terrains and conditions found in Cyprus
Thank you!
6.7  PHSB – Polizeihubschrauberstaffel Bayern
> type B2 recommended

presented by: Thomas RENNER (Germany) & Alexander POELL (Germany)
Bavarian police helicopter squadron

Air support unit for the Bavarian Police
Main stations and supporting stations

Supporting stations (temporary)
- Würzburg
- Nabburg
- Kaufbeuren

Stations (manned 24/7)
- Roth
- Airport Munich (Mission headquarters)
Configurations EC 135 P3

- Winch helicopter
- Cargo helicopter
- EOS helicopter
Crew winch-/cargo helicopter

Pilot: piloting, radio-com.

Flight technician
navigation
ground forces radio communication
operating additional equipment
Winch helicopter

Rescue hoist, digital camera, medical equipment, loudspeaker
Rescue hoist

50 m cable length, max. load capacity 204 kg
Operation by flight technician
Mountain rescue

Inaccessible, steep terrain

With specially trained personnel only!
Night vision goggles (BIV / NVG)

Brightening of residual light, field of view 42° required for night flying, additional qualification
Any questions?

Bavarian police helicopter squadron
6.8 BMRA – Braemar Mountain Rescue Association > type B1 recommended

presented by: Steve TEALE (U.K.)
6.9

DEE-AAD – Dept. of Environment & Energy / Australian Antarctic Division

> type B1 recommended, postponed

nobody present, postponed (Australia)
6.10 Bombers GRAE

> type B1 recommended

presented by: Alfons ESTERLICH & Benet BECH DE CAREDA (Spain)
GRAE = Special Actions Support and Rescue Group
GRAE headquarters in Catalonia
365 days / 24 h
GEM = Medical Team in formation

LA SEU D'URGELL: 2 rescuers
CERDANYOLA: 3 rescuers, 3 subaquatics
OLO: 2 rescuers

365 DAYS A YEAR 24h
SUMMER & WEEKENDS
Rest of the year 24 h without helicopter

VOLUNTEERS
CAMPRODON
VOLUNTEERS VALL D'ARAN
VOLUNTEERS POBLA
Costabona's summit - East Pirineus 1896
Lluís Estasen
Pedraforca North Face 1922
Matagalls's Summit 1919
bombers GRAE
Generalitat de Catalunya
Departament d'Interior
Exponential increase of people in the mountains practising activities such as...
SAR operations

On foot rescue operations
Cave rescues

Collaborating with Canine Unit

Aerogenerators

Collaborating with Subaquatic GRAE Unit
Urban and industrial rescue actions
Urban Rescue formation to general firefighters
NSR – North Shore Rescue

6.11 > type B1 recommended

presented by: Mike DANKS (Canada)
A volunteer search and rescue team that provides a life saving service 24 hours a day, 365 days a year.
Team Training

- Mountain Workshop
- Avalanche Operations
- Aircraft Operations
- Advanced Medical
- Swiftwater Rescue
- Technical Rope Rescue
Advanced Medical Providers

- Zoll Cardiac Monitor
- Autopulse
- Oxilator
Avalanche Operations

- Duty Forecasters
- Accident Investigation
- Prevention
- Education
- Weather Stations
- Recco
Technical Canyon / Swift Water Rescue

Cole Marsh - 17 year old male
1900 hours to recover.
North Shore Rescue Repeaters

- Provide vital communication for field command and air support
- VHF radio interoperability with Police, Fire, Coast Guard, BCAS, Municipal Workers, Metro Vancouver, and other
Helicopter Operations

- Insertion / Extraction of members
- FLIR
- Fixed Line (HEC)
- NVG / Hoist
THANK YOU
North Shore Rescue
Expulsion of members

7  Ausschluss von Mitgliedern

Exclusion de membres
WSAR - Wilderness Search and Rescue Association South Africa

2 unpaid annual membership fees, type C

Recommendation of the ICAR Executive Board to the ICAR Assembly of Delegates:
> Expulsion (as defined in our bylaws)
ICAR Convention 2020 in Thessaloniki, Greece

IKAR Kongress 2020 in Thessaloniki, Griechenland

Le congrès CISA 2019 à Thessaloniki, Grèce
Presentation of the Organizing Committee

8.1 Präsentation des Organisationskomitees

Présentation du Comité d’organisation
ΕΛΛΑΣ – HELLAS
Greek Islands
Greek Ancient Art & Monuments
Who we are

- Non Governmental – Non Profit Organization
- Existing as a rescue group since 1978
- Established as an association in 1994
- Registered as an NGO in 1999
- 31 branches
- ~ 3,000 volunteers in Greece
- Strictly Volunteer Organization: All of our members are volunteers.
HRT Structure

3 main departments:
- Water Rescue
- Mountain Rescue
- Urban Search and Rescue

Auxiliary departments:
- First Aid
- Social and Humanitarian
- Rescue Dogs
- Research and Technology
Funding

- Donations
- Subscriptions of our members
- First aid training to civilians
- Safety and first aid training to company personnel
- Managing the biggest refuge in Mt Olympus
HRT’s Branches in Greece
General Facts

- Certified Organization by:
  - The General Secretariat of Civil Protection
  - UN INSARAG

- Full member of I.M.R.F.

- The only Greek member of the I.C.A.R.
Cooperation

- In close cooperation:
  - with European Union’s ECHO
  - with OCHA
  - with Civil Protection, Coast Guard, Hellenic Airforce and the Helicopter School of the Hellenic Navy
Participation in European Projects

- Participation in EU projects which focus on the development of new technologies on the field of Crisis Management and Search and Rescue

- Participation in 2 FP7 EU projects which have been completed
  - Cosmic (http://www.cosmic-project.eu/partners)
  - Rescuecell (http://www.rescuecell.eu/the-project/)

- Participation in a 3rd FP7 EU project which is ongoing
  - Concorde (http://www.concorde-project.eu/)
PARTICIPATION IN INTERNATIONAL TRAINING COURSES & COOPERATIONS

ISLAND 2008
- Rescue vessel operator's training.
- International rescue conference
  of ICE-SAR.

SCOTLAND 2010
- Rescue vessel operator's training - escape
  from sinking helicopter

ENGLAND 2005
- First-aid Training - ATACC

FRANCE (CHAMONIX) 2008
- IKAR-CISA Worldwide Conference
  & 2012: Commandement
  des operations d'enquetes
  et de secours en montagne

SWITZERLAND/GENEVA
2006: Civil-military coordination
  staff course / OCHA-UN
2009 ZERMATT - IKAR-CISA Worldwide Conference
2010: Participation in Haiti
  after action review meeting
  w/ OCHA / INSARAG

AUSTRIA 2007
- Participation in Training
  for trainers course / OCHA / INSARAG
2009 & 2010 Training
  for avalanche rescue

SLOVENIA 2004
- Civil-military coordination /
  basic training / OCHA-UN
2006 (KRANJESKA GORA) - IKAR-CISA Worldwide Conference

GERMANY 2006 (THW NEUHAUSEN)
- Participation in Coordinating Board
  for EU civil protection trains.

GREECE (ONTRESIA) 2007
- IKAR-CISA Worldwide Conference

SLOVAKIA 2005
- Certification of Mountain Rescue instructors & 2010 VISIOKE
- IKAR-CISA Worldwide Conference

ARMENIA 2005
- Participation in International
  exercise for natural disasters.
  International cooperation between
  UN / INSARAG and 14 countries.

TURKEY 2004
- Training of Turkish
  fire brigade at Duzce.
2009: Participation in
  exercising drill scenario,
  rescue

AUSTRALIA 2004
- Participation in
  ski control at ski center.

CYPRESS 2006
- Participation in International
  exercise for natural disasters.
  International cooperation between
  UN / INSARAG and 14 countries.

ITALY (CORTINA) 2005
- IKAR-CISA Worldwide Conference

CHINA 2011
- IMRF Worldwide Conference
Humanitarian & Rescue missions in 20 countries

- Turkey's quake aid missions - TURKEY (1999)
- Support and organization of Serbia's health system (funded by E.U.) - SERBIA (1999)
- SKOPIA (1999)
- Program to prevent breast cancer
- Reconstruction of psychiatric hospital funded by the Ministry of Foreign Affairs - ALBANIA (2000)
- Telecommunication support to humanitarian missions - ALBANIA (2000)
- Rescue mission for investigations on cascades - CYPRUS (2007)


- IRAK (2004)
  1. Humanitarian aid from all over Greece (sorting-transport-shipping-distribution) funded by Ministry of foreign Affairs
  2. Donation of two ambulances to Iraq's health system funded by Ministry of foreign Affairs

- IRAN (2004) - Humanitarian aid

- AFGANISTAN (2001)
  1. Humanitarian aid
  2. Mobile unit for pre-hospital control
  3. Establishment of a nursing school (funded by Ministry of foreign Affairs)
  4. Establishment of a midwifery school (funded by Ministry of foreign Affairs)

- PAKISTAN (2005) - Humanitarian aid

- JORDANIA (2003)
  Distribution center for humanitarian aid in Iraq

- MALDIVES (2005)
  Humanitarian aid

- SRI LANKA (2005)
  Humanitarian aid

- THAILAND (2005)
  Humanitarian aid

- INDONESIA (2005)
  1. Humanitarian aid
  2. Development program & reconstruction of two schools (funds donated by Radiomarathon)

- HAITI (2010)
  1. Humanitarian & rescue mission
  2. Development program

- CHILE (2010) - Exploratory mission
HRT’s Branches with WRD
- Established in 2000
- 16 branches in islands and coastal cities.
- ~ 700 members all over Greece.
Present Status of WRD

- Operating at present: 19 vessels
  - 7 boats in Eastern Aegean: 2 boats in Lesvos, 2 in Chios, 2 in Samos, 1 in Kos
  - 5 in the mainland of Greece
  - 3 rescue runners
IMRF Members Support

Royal National Lifeboat Institute – RNLI, UK

- Lesvos

Support to HRT:

- 2 x Atlantic 75 RIBs
- Boat and sea rescue training
- 40 life jackets, 40 dry suits and 40 helmets
- 6 month project in Lesvos
IMRF Members Support

Koninklijke Nederlands Redding Maatschappij, Netherlands

- Chios
- Support to HRT:
  - 2 x Atlantic 75 RIBS.
  - Boat and sea rescue training
  - Support in the establishment of a new station/branch in Chios
  - Training for HRT’s new members in Chios
IMRF Members Support

Koninklijke Nederlands Redding Maatschappij, Netherlands

- Chios baptizing Ceremony, 14/05/2016
IMRF Members Support

Swedish Sea Rescue Society, SSRS, Sweden

- Samos
- Support to HRT:
  - 1 x RIB 8.8m
  - 2 x Rescue Runners
  - Boat and sea rescue training
  - Training for the Rescue Runners
  - 30 life jackets and 20 dry suits.
IMRF Members Support

*Seenotretter, DGzRS, Germany*

- Kos
- Support to HRT:
  - 2 x Panther 28 RIB
  - Boat and sea rescue training
- Crew exchange/Mentorship lead
IMRF Members Support

Norwegian Society for Sea Rescue, RS, Norway

- Support to HRT:
  - 1 x 7.5 m RIB, Kalamata
  - 1 x 9.3 m RIB, Thessaloniki
  - 4 new RIBs, Thessaloniki, Irakleio, Kerkyra, Volos
  - Boat and sea rescue training
  - SAR training in Norway
  - SAR training in Greece
Thank you for your attention!

George Malamas  
+30 697 334 2282  
malamasgeorgios@gmail.com

Hellenic Rescue Team  
+30231 0310 649  
info@hrt.org.gr
General topic 2020

9 Thema-Schwerpunkt 2020

Thème général 2020
Suggestion / Vorschlag / Proposition 1:  
Mental and Physical Elements of Mountain Rescue

Suggestion / Vorschlag / Proposition 2:  
From Classical to Modern Mountain Rescue

Suggestion / Vorschlag / Proposition 3:  
Risk Assessment in Mountain Rescue Operations
ICAR Convention 2021 in Vösendorf / Reichenau an der Rax, Austria

IKAR Kongress 2021 in Vösendorf / Reichenau an der Rax, Österreich

Le congrès CISA 2021 à Vösendorf / Reichenau an der Rax, Autriche
10.1 Dates

*Termine*

Dates

Tue  26 Oct 21 > Arrival
Wed  27 Oct 21 > Practical Day (optional)
Thu  28 Oct 21 > Congress
Fri  29 Oct 21 > Congress
Sat  30 Oct 21 > Congress (incl. AoD)
Sun  31 Oct 21 > Departure
Venue 2023: South-Tirol, Italy (BRD-AVS)

Tagungsort 2023: Südtirol, Italien (BRD-AVS)

Lieux de reunion 2023: Tyrol du Sud, Italie (BRD-AVS)
Betreff: Antrag auf Organisation der ICAR Convention

Sehr geehrter Präsident der ICAR,
Lieber Franz,


Mit kameradschaftlichen Grüßen

[Unterschrift]

Ernst Winkler
Landesleiter

Bergrettungsdienst im Alpenverein Südtirol
Landesverband
1 - 39018 Villnöss (BZ)
Brauereistraße 18
Steuernummer 01620100212

Soccorso Alpino dell’ Alpenverein Südtirol
Unione Provinciale
I - 39018 Villnöss (BZ)
Via Birreria, 18
Codice Fiscale 01620100212

Tel. +38 0471 575 000
Fax +38 0471 575 006
info@bergrettung.it
www.bergrettung.it
Statuts/Bylaws

12 Statuten

Statuts
4.3.2 In case of a substitution election during the four-year period, the new member serves for the reminder of the duration of their predecessors.
Clarification / Update - Option 1

Deutsch
4.3.2 Werden während einer 4-jährigen Amtsduer Ersatzwahlen getroffen, treten die neuen Mitglieder in die 4-jährige Amtsduer ihrer Vorgänger ein. Diese angefangene Amtsduer zählt nicht zu den drei maximal möglichen 4-jährigen Amtsduern.

English
4.3.2 In case of a substitution election during the 4-year term of office, the new member serves for the reminder of the duration of their predecessors. This part of the 4-year term of office does not count to the three maximum possible 4-year terms of office.
Clarification / Update - Option 2

Deutsch
4.3.2 Werden während einer 4-jährigen Amtsdauer Ersatzwahlen getroffen, treten die neuen Mitglieder in die 4-jährige Amtsdauer ihrer Vorgänger ein. Dieses Mitglied kann zweimal wiedergewählt werden, das heisst, die angefangene Amtsdauer zählt zu den drei maximal möglichen 4-jährigen Amtsdauern.

English
4.3.2 In case of a substitution election during the 4-year term of office, the new member serves for the reminder of the duration of their predecessors. This member can be re-elected twice, which means the term of office commenced is one of the three maximum possible 4-year terms.
Budget 2020

13 Voranschlag 2020

Prévisions budgétaires 2020
### EXPENSES

<table>
<thead>
<tr>
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</tr>
<tr>
<td>ICAR Association App / Meeting Tech Tools</td>
<td>9,000,00 €</td>
<td></td>
</tr>
<tr>
<td>Board expenses</td>
<td>29,000,00 €</td>
<td>26,118,48.- € (2018)</td>
</tr>
<tr>
<td>Commissions</td>
<td>15,000,00 €</td>
<td>8,662,85.- € (2018)</td>
</tr>
<tr>
<td>Expenses Partners Convention</td>
<td>20,000,00 €</td>
<td>17,314,41.- € (2018)</td>
</tr>
<tr>
<td>Various issues</td>
<td>2,700,00 €</td>
<td>2,199,92.- € (2018)</td>
</tr>
</tbody>
</table>

### INCOME

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Member fees</td>
<td>66,600,00 €</td>
<td>current list of members (07/2019)</td>
</tr>
<tr>
<td>Partners (Main + contributing sponsors, internet links)</td>
<td>54,700,00 €</td>
<td>current list of partner (07/2019)</td>
</tr>
<tr>
<td>Partners (Video production)</td>
<td>5,400,00 €</td>
<td>present contracts (07/2019)</td>
</tr>
<tr>
<td>Office Partner (Swiss Alpine Rescue)</td>
<td>25,000,00 €</td>
<td>Contract swiss alpine rescue</td>
</tr>
<tr>
<td>Capital income</td>
<td>160,00 €</td>
<td>186,92.- € (2018)</td>
</tr>
</tbody>
</table>

**Total** 147,700,00 € 151,860,00 €

**Net profit** 4,160,00 €

**Total** 151,860,00 € 151,860,00 €

Zürich, 23.08.2019
Markus Hölzl, Treasurer
ICAR Recommendations

14  IKAR Empfehlungen

Recommandations CISA
14.1 Revision MED-REC0032

Révision MED-REC0032
“ICAR Digital” Project

15  Projekt “IKAR Digital“

Projet « CISA Numérique »

Website Survey:
https://www.surveymonkey.com/r/23KX7GD
Miscellaneous

16  Verschiedenes

Divers
Closing remarks of the President

17 Schlusswort des Präsidenten

Conclusions du Président
Thank you for your attention, see you next time!

Danke für Ihre Aufmerksamkeit, bis zum nächsten Mal!

Merci de votre attention, à la prochaine!