

Rescue Mindsets



Nick Logan





The AvGAR

***A Decision-Making Tool for
the Assessment &
Deployment of Avalanche
SAR Missions***

National Department of Response

Surface Operations Risk Calculation Worksheet

Calculating Risk Using the GAR Model

(**GREEN-AMBER-RED**)

This Worksheet should be used for all surface operations unless other GAR forms have been mandated by local OIAs.

GAR IS BASED ON A TEAM DISCUSSION TO UNDERSTAND AND EVALUATE THE RISKS ATTENDANT TO A MISSION AND HOW THEY WILL BE MANAGED.

RISK MANAGEMENT IS WHAT IS IMPORTANT; NOT THE ABILITY TO ASSIGN NUMERICAL VALUES OR COLORS TO RISK ELEMENTS.

Assign a risk code of 0 (For No Risk) through 10 (For Maximum Risk) to each of the six elements below. The discussion should start with the junior (least experienced) members first on each category.

Supervision - qualifications / experience / communications

Planning - details / clarity / vessel selection and condition

Team Selection - qualifications / experience

Team Fitness - physical / mental state

Environment - seas / visibility / wind / current / temperatures

Event/Evolution Complexity - details / tasks

Total Risk Score

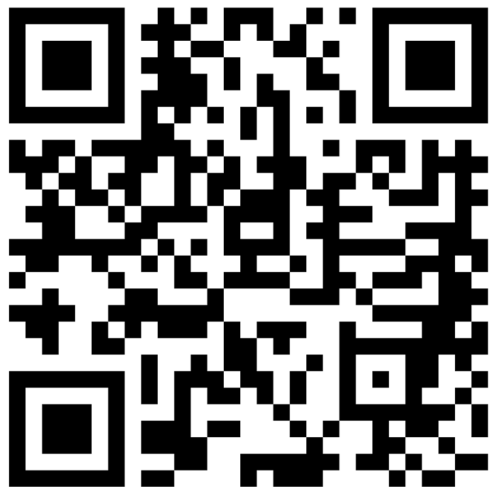
GAR Evaluation Scale - Color Coding the Level Of Risk			
0	23	44	60
10	20	30	40
GREEN (Low Risk)	AMBER (Caution)	RED (High Risk)	

If the total falls in the green zone, risk is at a minimum. If the total falls in the amber zone, risk is moderate and you should consider adopting procedures to minimize risk.

IF THE TOTAL FALLS IN THE RED ZONE, YOU NEED TO IMPLEMENT MEASURES TO REDUCE THE RISK PRIOR TO STARTING THE EVENT/EVOLUTION.

THE GAR MODEL SHOULD BE USED AS PART OF PLANNING OPERATIONS, AND SHOULD BE CONTINUALLY REASSESSED AS WE REACH MILESTONES WITHIN OUR PLANS, OR AS ELEMENTS CHANGE.





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THE AVGAR

SUPERVISION

Leadership is actively engaged, knowledgeable, and experienced in avy rescue/response. Accessible for all teams. Chain of command is clear from bottom to top. ICS protocols are understood & field teams are empowered via de-centralized command

TEAM SELECTION

Team meets/exceeds the level of experience and trained to move through avy terrain. Team is competent in snowpack, terrain, weather, and human considerations. Adequate numbers of personnel for mission tasks.

TEAM FITNESS

Team is mentally and physical fit. Team is rested, engaged, and has good morale. Team has a high level of situational and self awareness. Team is mindful of human factors and internal/external bias.

ENVIRONMENT

Avalanche and meteorological forecast reviewed. Terrain familiarity, snowpack knowledge, and weather challenges are understood. Recognized and anticipated natural hazards identified.

PLANNING

Adequate intel on victim(s). Review ingress and egress, turn around, tactical pause, and re-GAR points. Required equipment and PPE. Risk vs rewards, long approaches, remoteness, elevation gain, altitude considered. Safety for overwatch and spotting changing conditions established.

CONTINGENCY RESOURCES

Additional resources/assets exist, are easily actionable/deployable, and provide ample opportunity for adaptation, alternative action, and solutions. Rescue plan for rescuers in place.

COMMUNICATION

Two way communications, understood area of coverage, back up/satellite communications available. Non-verbal protocols established

TASK COMPLEXITY

Complexity increased by: heightened avy danger, persistent/problematic weak layers, unfamiliar terrain, time of day, inclement weather, deteriorating conditions, aviation/mechanized assets, limited resources, multi-agency collaboration, limited and/or unknown intel.

FIXED CATEGORIES

MALLEABLE CATEGORIES



AVGAR TAR 2.4-



Graphic by Bruce Tremper

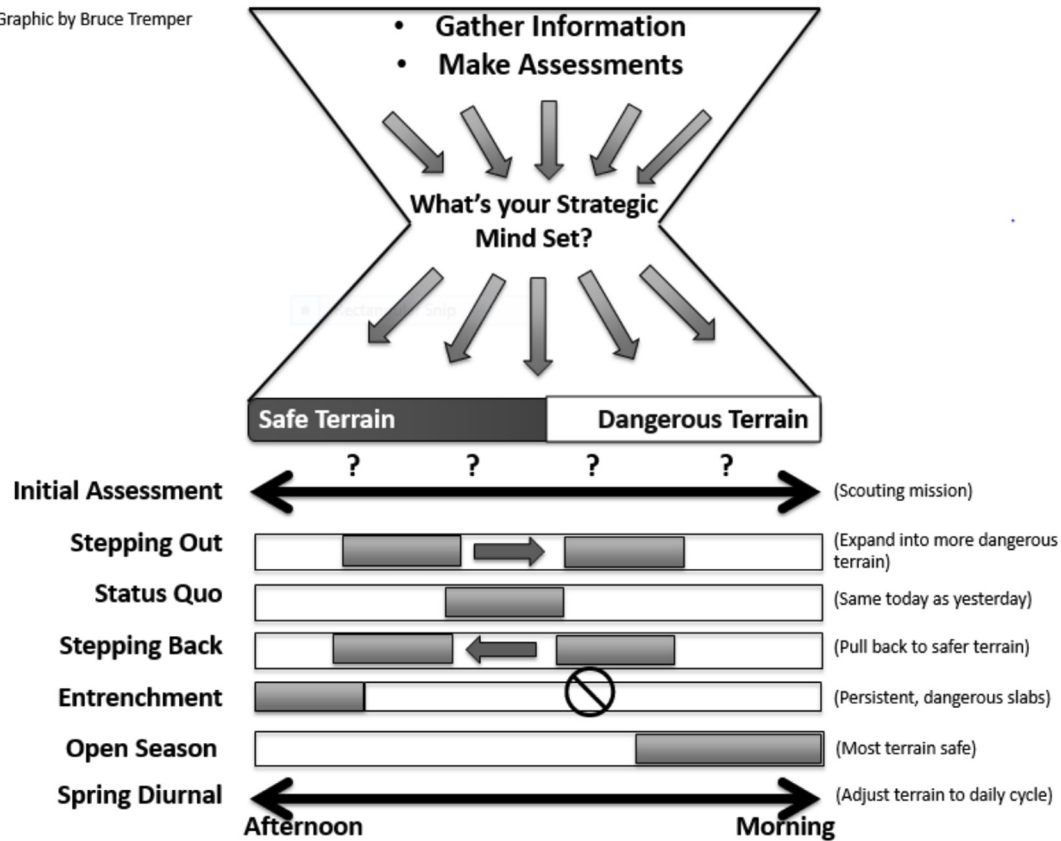


Fig. 1: Strategic Mind-set

YIN, YANG, AND YOU
Roger Atkins

International Snow
Science Workshop,
Banff, 2014



Readiness

Mother Nature Bats Last

REHEARSAL

*Everyone has a
Plan Until They
Get Punched in
the Face*





RESCUE

Non-critical/ Stable

***Bad Days Get Better When
Good Days Stay Great***

RAPID

Critical/ UnStable

*In a Game of Minutes,
Seconds Count!*





RECOVERY

*Make Bad
Decisions Wisely*

RESET

***We Don't Get it Right,
We Just Don't Get it
Wrong Enough***



RESCUE MINDSETS

Default Response Mindset:



READINESS

Situation Normal and Operations Routine(SNOR). Team is poised and positioned to respond to any & all avalanche SAR incidents.

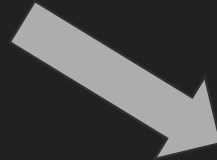


De-Mobilization Mindset:



RESET

Team is currently non-operational as they debrief prior action/previous mission. Membership reflects upon & refine the tools, tactics and techniques utilized in their response. These learnings & take-aways are then implemented & readied via a complete reset of resources, systems & cycles & a return to SNOR & a Readiness Mindset



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FIXED CATEGORIES

Mobilization Mindset:



REHEARSE

Team conducts training in a controlled setting that allows ample opportunity for instruction, dry-runs, failure, feedback, evaluation and validation. Training is designed to maximize educational value while minimizing risk.

RESCUE (Non-Critical /Stable)



Team conducts rescue missions where subjects are non-critical & stable. This mindset calls for responders to act while balancing urgency against pragmatic attention to risk assessment/management & a subject's ability to endure a delayed response.

RAPID (Critical /Unstable)

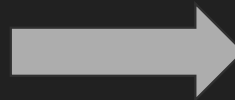


The mindset calls for responders to adopt a higher level of risk acceptance due to a subject's vital need for critical care. Rescuers accept higher exposure & vulnerability to objective hazards in order to affect a rapid response.

RECOVERY



Team executes a deliberately planned & paced response to a field based fatality. There exists no need to rush or accept unnecessary risk, exposure or vulnerability.



MALLEABLE CATEGORIES

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DISCIPLINE

A Powerful Response to a Deep-seated Instinct